



# Business Case & Financial Assurance Readiness Diagnostic Overview

Early, independent insight to surface assurance risk before it becomes visible

## Why this matters

Major business cases rarely fail due to a lack of effort.

They fail because financial risk, misalignment, or challenge points emerge too late, often during formal assurance.

This diagnostic provides early visibility of where a business case or financial model is most exposed, allowing senior leaders to intervene decisively and confidently.

## What this diagnostic provides

### Rapid, senior-level review of:

- financial model structure and assumptions
- alignment to Five-Case Model and Green Book expectations
- affordability, deliverability, and risk visibility

### Identification of:

- likely assurance challenge points
- priority technical and judgement-based issues

### Clear, decision-ready output:

- key risks
- targeted recommendations
- confidence rating for assurance readiness

## What this is (and is not)

- A focused assurance-readiness diagnostic
- Independent challenge informed by national assurance scrutiny
- Designed to be time-bound and compatible with NHS governance and assurance
- Not a model rebuild
- Not business case drafting
- Not programme delivery

This document provides an overview of Caveonan's Business Case and Financial Assurance Readiness Diagnostic approach. It is intended to support early discussion only. Scope, depth, and application will vary depending on organisational context and requirements.